# Overcoming The Weakest Link In Zettabyte Infrastructure Delivery



CEO, Square Mile Systems / AssetGen





## My Background

**Personal Experience** 

Network Troubleshooting

Cabling and Network Installations

Managed Services
Voice/Data

**Industry Groups and Frameworks** 

















Process & Methods Naming & Labelling Baselining
Toolset Development Configuration Management
Communication Change Process Visio automation



Data Center Engineering
Data Center Operations Management



## My Focus

Understanding and communicating best practice in configuration management of complex IT systems.

- 1. Physical infrastructure
  - Data centres, offices, cabling, power, industrial, IOT
- 2. Logical infrastructure
  - Network, virtual, cloud, applications, services



#### What Is the Weakest Link To Zettabyte Delivery?

- 1. Technical design
- Service disruption (faults / change)
- 3. Cyber and security attacks
- 4. Cost and risk of constant technology refresh
- 5. Governance and control restrictions
- 6. Supplier stability
- 7. Our ability to manage all of the above



#### Some New Traffic For The Internet — The SKA!

Rome, Italy, Tuesday 12th of March 2019 – Countries involved in the **Square Kilometre Array** (SKA) Project have come together in Rome for the signature of the international treaty establishing the intergovernmental organisation that will oversee the delivery of the world's largest radio telescope.

Founders - Australia, China, Italy, The Netherlands, Portugal, South Africa, the United Kingdom, Sweden and India.

Considering joining the project - Canada, France, Malta, New Zealand, Republic of Korea, Spain and Switzerland



## Five More Zettabytes On The Network?





SKA1\_Mid 350 MHz – 14 GHz 64 MeerKAT dishes 133 SKA1 dishes.





SKA1\_Low 50 – 350 MHz 131,000 aperture array dipole 512 stations of 256 antennas

The Square Kilometer Array (SKA)

www.skatelescope.org

The dishes of the SKA will produce 10 times the global internet traffic.

The aperture arrays of the SKA could produce more than 100 times the global internet traffic.



#### On The Ground



- The usual planning and installation issues
  - Power, lots of fibre cabling, cooling, technical rooms
- Project and service delivery
  - Data processing and access globally 24/7
- Management across multiple technologies
  - Hardware and software components
  - Change, capacity, security, continuity, budgeting



## And.... Like All IT Systems Everywhere

- The SKA must be supported for many years (50)
  - Technology changes
  - Organisational & people changes
- Multi-location / multi-vendor
  - Data collection and processing
  - External data customers
  - Administration and management



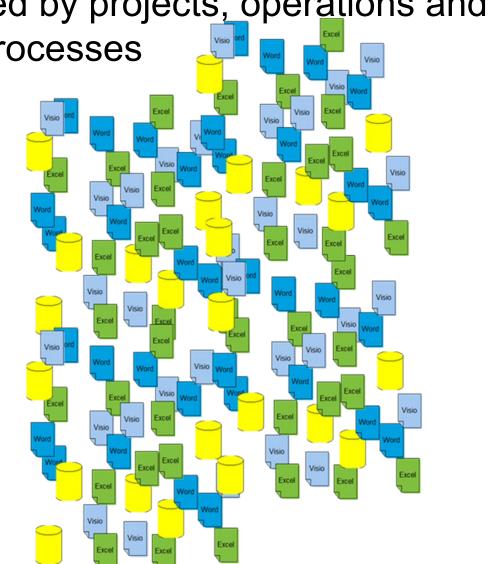
## To Deliver Data Constantly They Must -

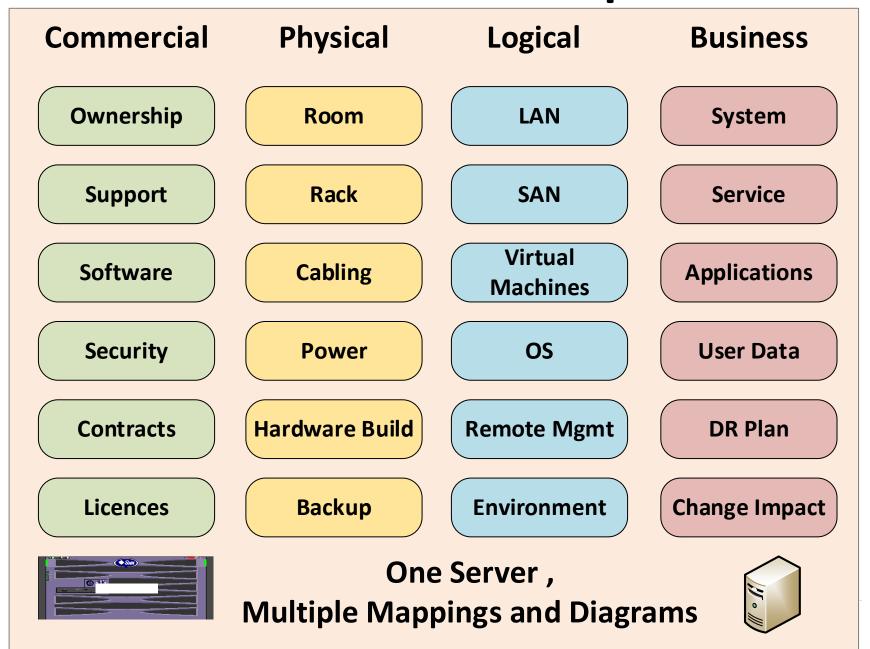
- 1. Ensure clarity of roles, authority and practices so change is controlled.
  - Aim to improve control by standards, centralised planning and management
- 2. Minimise the duplication of information from project activities into operational and risk support systems.
  - Naming conventions and data formats (infrastructure configuration management)
  - Use cross team systems workflow, databases, monitoring, security
  - Expect to have to create a baseline audit to underpin workflow
- 3. Continuously improve processes cost, time, staff rotation, incident management, capacity, cybersecurity, configuration management, etc.
- Our ability to manage must not be strong not weak!



## Shared Infrastructure Isn't Simple

Many 1,000s of documents are created by projects, operations and risk processes







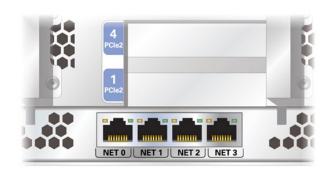
What Is Infrastructure Configuration Management?

- 1. A reduction in survey work and work order confusion?
- 2. A way to manage complexity with constant staff changes?
- 3. Less spreadsheets to maintain as databases can do both list and visual reports?
- 4. Common sense anyone can understand what you have, where it is, what it does, how it is connected, who can approve, what the risks are, etc.



#### The Basics Of Configuration Management Are....

Devices, ports, everything can be uniquely identified



Everything has a status

There are dependencies between devices and items.

Space, connections, cards, software, services

 There are processes to check and verify all of the above.

1 or 01 or 001?

2/1 2\1 2\01 SL2/1 Port 2/1 Gig 2/1 Fe2/1 Slot 2/09

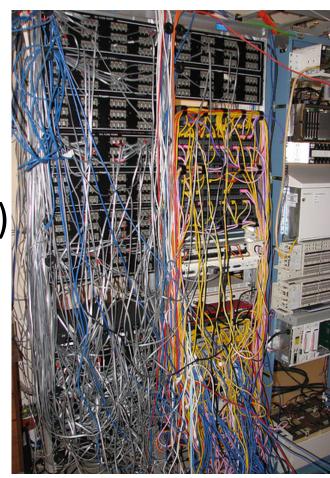
Mgmt MGT Con Console ILO Net Mgmt

NIC 1 Eth A Net 0 hba0 bge1 12F1 primary



## Infrastructure Configuration Management - 1

- 1. Standardised naming, conventions and formats
  - Fixed infrastructure, active components, applications
  - Connectivity power, network, SAN, data links
  - Visio templates and stencils
- 2. Reduce multiple data sets to a reduced set often database(s)
  - Shared across project, operations, risk, asset, audit, platforms
  - Formalised workflows to help maintain data
- 3. Aim to produce multiple outputs from a few sources
  - Rack, floor, device, port capacity (lists and schematics)
  - Visual views, rack, network, power, system, system, service
  - Inventory and asset management, application and business dependencies







## Infrastructure Configuration Management - 2

- Assess and define your own best practice and workflows
  - Naming and labelling
  - Change processes
  - Symbols, versioning, layers, scope
- Local labels and workflow
  - Cabinets, equipment, connectivity, cables, reservation, decomm



Cassette 5
ODF3.Cassette5
A05.ODF3.Cassette5
HallA.A05.ODF3.Cassette5
DC1.HallA.A05.ODF3.Cassette5
DUBAI.DC1.HallA.A05.ODF3.Cassette5

To ODF1 Cassette 3



### Infrastructure Configuration Management - 3

- Automated discovery and other tools can help, but are partially useful for physical infrastructure.
- Project 1. 98000 items, 85 data centres, 6500 racks
  - Inventory, floor plans, rack layouts, audit trails
- Project 2. 3 co-lo data centres, 600 racks
  - One person controls all change planning



## To Keep Delivering Zettabytes Of Data

- 1. Improve clarity of roles, authority and practices so change is controlled.
  - Aim to improve control by standards, centralised planning and management
- 2. Minimise the duplication of information from project activities into operational and risk support systems.
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#### Thank You

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